

# BankUnited, Inc.

Q2 2020 – Supplemental Information July 29, 2020



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# **Financial Highlights**

## Strong Results in a Challenging Environment

| Solid Results with<br>Improved PPNR    | <ul> <li>PPNR grew to \$122.3 million for Q2 from \$85.0 million for the preceding quarter</li> <li>NIM increased to 2.39% from 2.35% linked quarter</li> <li>The cost of deposits declined by 0.56% to 0.80% quarter over quarter</li> <li>Operating expenses declined 11% quarter over quarter</li> <li>Non-interest DDA growth of \$1.3 billion or 28% for Q2</li> </ul> |   |
|--|---|---|
| Robust Capital and<br>Liquidity        | <ul> <li>CET1 ratios of 12.2% at the holding company and 13.4% at the Bank at June 30, 2020</li> <li>Augmented Tier 2 capital with a \$300 million subordinated debt raise</li> <li>Available liquidity totaling \$9.8 billion at June 30, 2020</li> </ul>  |   |
| Continuing to Support<br>Our Customers | <ul> <li>Originated over 3,500 PPP loans totaling \$876 million</li> <li>Provided initial 90 day payment deferrals on loans totaling \$3.6 billion</li> <li>Waived select fees</li> </ul>   |   |
| Focused on Credit<br>Quality           | <ul> <li>Performed granular borrower outreach during the quarter</li> <li>Re-deferral requests to date total \$748 million</li> <li>Re-evaluated risk rating of a substantial portion of the commercial portfolio, focusing on loans in high-risk segments and in deferral</li> <li>Continued enhancing our stress testing and workout capabilities</li> </ul>              | 4 |

## Highlights from Second Quarter Earnings



|  |          |          |          | Change   | From     |  |
|--|----------|----------|----------|----------|----------|--|
| (\$ in millions, except per share data)              | 2Q20     | 1Q20     | 2Q19     | 1Q20     | 2Q19     | Key Highlights   |
|  |          |          |          |          |          |  |
| Net Interest Income                                  | \$190    | \$181    | \$191    | \$9      | (\$1)    | Reduction in funding costs outpaced decline in interest income for the quarter |
| Provision for Credit Losses                          | 25       | 125      | (3)      | (100)    | 28       | Reflects CECL implementation in 1Q20; reserve build moderated in Q2            |
| Total Non-interest Income                            | 38       | 23       | 35       | 15       | 3        | Driven by higher securities gains  |
| Total Non-interest Expense                           | 106      | 119      | 120      | (13)     | (14)     | Beginning to reflect improvements generated by BankUnited 2.0                  |
| Net Income (Loss)                                    | 77       | (31)     | 81       | 108      | (4)      | 2Q20 reflects improved PPNR and lower provision for credit losses              |
| EPS  | \$0.80   | (\$0.33) | \$0.81   | \$1.13   | (\$0.01) |  |
| Pre-Provision, Net Revenue (PPNR) <sup>(1)</sup>     | \$122    | \$85     | \$106    | \$37     | \$16     |  |
| Period-end Loans                                     | \$23,835 | \$23,184 | \$22,592 | \$651    | \$1,243  | 5.5% YoY loan growth   |
| Period-end Deposits                                  | 26,070   | 25,001   | 23,922   | 1,069    | 2,148    | 9.0% YoY deposit growth, primarily from non-interest bearing                   |
| CET1   | 12.2%    | 11.8%    | 11.9%    | 0.4%     | 0.3%     |  |
| Total Capital  | 14.3%    | 12.6%    | 12.4%    | 1.7%     | 1.9%     |  |
| Yield on Loans                                       | 3.71%    | 4.18%    | 4.52%    | (0.47%)  | (0.81%)  | Reflects decline in benchmark interest rates                                   |
|  |          | 4.10/0   | 4.5270   | (0.4770) |          | Spot APY on interest bearing deposits declined to 0.65% at June 30,            |
| Cost of Deposits                                     | 0.80%    | 1.36%    | 1.70%    | (0.56%)  | (0.90%)  | 2020   |
| Net Interest Margin                                  | 2.39%    | 2.35%    | 2.52%    | 0.04%    | (0.13%)  | Increase in NIM reflecting our success lowering deposit costs                  |
|  |          |          |          |          |          |  |
| Non-performing Assets to Total Assets <sup>(2)</sup> | 0.60%    | 0.61%    | 0.45%    | (0.01%)  | 0.15%    |  |
| Allowance for Credit Losses to Total Loans           | 1.12%    | 1.08%    | 0.50%    | 0.04%    | 0.62%    |  |
| Net Charge-offs to Average Loans                     | 0.20%    | 0.13%    | 0.05%    | 0.07%    | 0.15%    | 2Q20 charge-offs largely attributable to one BFG franchise loan                |

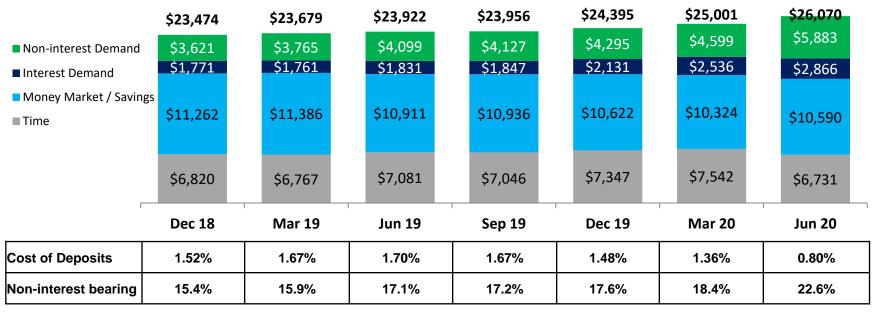
(1) PPNR is a non-GAAP financial measure. See section entitled "Non-GAAP Financial Measures" on page 38

(2) Includes guaranteed portion of non-accrual SBA loans.

## Continuing to Transform our Deposit Mix



Non-interest bearing demand deposits have grown by 62% since December 31, 2018 (\$ in millions)



We have consistently priced down our deposit portfolio since the Fed began lowering interest rates in late 2019

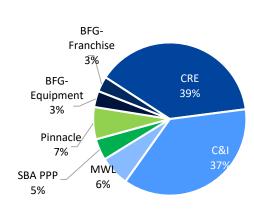
| Spot Average Annual Percentage Yield<br>("APY") | At December 31, 2019 | At March 31, 2020 | At June 30, 2020 |
|---|----------------------|-------------------|------------------|
| Total non-maturity deposits                     | 1.11%                | 0.83%             | 0.44%            |
| Total interest-bearing deposits                 | 1.71%                | 1.35%             | 0.82%            |
| Total deposits                                  | 1.42%                | 1.12%             | 0.65%            |

## Prudently Underwritten and Well-Diversified Loan Portfolio At June 30, 2020

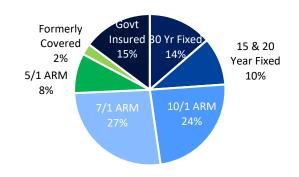
#### (\$ in millions)

|  |                   | Loan Po        | rtfolio Ove      | r Time                  |                  |                |
|--|-------------------|----------------|------------------|-------------------------|------------------|----------------|
| Multi-family<br>Non-owner or<br>Construction a | and Land          | ner            |                  |                         |                  |                |
| Owner Occup                                    | ied CRE           |                |                  |                         |                  |                |
| SBA PPP  |                   |                |                  |                         |                  | \$23,835       |
|  | rehouse Lendin    | g              | ¢04.077          | \$23,155                | \$23,185         | \$590          |
| Pinnacle                                       |                   | \$21,416       | \$21,977         | \$685                   | \$649            | \$623          |
| Bridge Franch<br>Bridge Equipn                 |                   |                | \$637            | <b>\$627</b><br>\$1,202 | \$648<br>\$1,188 | \$1,243        |
| Bridge Equipit                                 |                   | \$603<br>\$436 | \$517            | \$768                   | \$852            | \$1,161        |
|  | \$19,395<br>\$546 | \$1,525        | \$1,463<br>\$432 | φ700                    | ψυσΖ             | \$827          |
|  | \$427             | \$459          | -9402            |                         |                  |                |
| \$16,637                                       | \$1,318           |                |                  | \$4,656                 | \$5,009          | \$4,691        |
| \$486<br>\$440                                 | \$322             | \$3,676        | \$4,358          |                         |                  | Ψ-,031         |
| \$1,086  | \$3,063           |                |                  |                         |                  |                |
| \$82   |                   | <b>#0.040</b>  |                  | \$2,063                 | \$2,026          | <b>AO</b> 0.44 |
| \$2,688  | \$1,736           | \$2,013        | \$2,120          | \$244                   | \$2,020          | \$2,041        |
|  | \$311             | \$311          | \$227            |                         | <b>ΦΖΖΖ</b>      | \$247          |
| \$1,356  | <b>\$</b>         |                |                  | <b>•</b> - • • •        |                  |                |
| \$347  | \$3,732           | \$4,475        | \$4,689          | \$5,031                 | \$4,988          | \$4,941        |
| \$2,905  |                   |                |                  |                         |                  |                |
|  |                   |                |                  |                         |                  |                |
|  |                   | \$3,219        | \$2,585          | \$2,218                 | \$1,968          | \$1,893        |
| \$3,477  | \$3,830           | φ3,218         | \$∠,565          |                         |                  |                |
|  |                   |                |                  |                         |                  |                |
|  |                   |                |                  |                         |                  |                |
| 40.770   | \$4,110           | \$4,699        | \$4,949          | \$5,661                 | \$5,635          | \$5,578        |
| \$3,770  | <b>94,110</b>     |                |                  |                         |                  |                |
|  |                   |                |                  |                         |                  |                |
| 42/24/2045                                     | 42/24/2046        | 42/24/2017     | 42/24/2040       | 42/24/2040              | 2/24/2020        | 00/20/2020     |





#### Residential Loan Product Type



12/31/2015 12/31/2016 12/31/2017 12/31/2018 12/31/2019 3/31/2020 06/30/2020

## BankUnited 2.0 Update



| Overview | <ul> <li>15 months into implementation, BankUnited 2.0 is currently tracking at 81% of our previously disclosed targets.</li> <li>Cost savings continue ahead of schedule, while realization of revenue has been delayed as a result of a more challenging than anticipated interest rate environment and the COVID pandemic. No BankUnited 2.0 initiatives have been discontinued.</li> <li>We expect an increase in the BankUnited 2.0 revenue stream beginning in the second half of 2020 from several initiatives: <ul> <li>Anticipated launch of our commercial card program in August</li> <li>Continued impact of a shift in strategic direction in treasury management</li> <li>The recent launch of a more effective customer swap platform</li> <li>New fee generating partnership with Goldman Sachs that will offer investment advisory and retirement planning services to corporate and commercial clients</li> <li>Small business initiatives</li> </ul> </li> </ul> |
|----------|---|
|          | <ul> <li>small business initiatives</li> <li>generated 440 new DDA customer relationships in the second quarter</li> <li>expect to launch our automated underwriting platform later in 2020</li> </ul>  |

# Financial Performance

- On an annualized run rate basis, the benefit realized from BankUnited 2.0 had reached \$49 million as of June 30, 2020
  - \$2 million from revenue initiatives, primarily treasury management pricing optimization
  - \$47 million in expense reductions

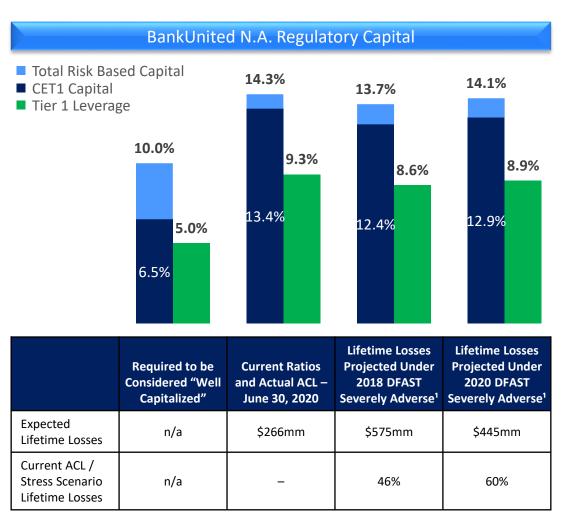


# **Liquidity and Capital**



Stress Testing Results (\$ in millions)

- We stressed our March 31, 2020 portfolio using both the 2018 DFAST and 2020 DFAST severely adverse scenarios.
- The table summarizes projected lifetime losses under both DFAST scenarios and the pro-forma impact of immediate recognition of additional stressed losses without PPNR benefit on BankUnited N.A.'s June 30, 2020 regulatory capital ratios.
- Pro-forma regulatory capital ratios continue to exceed "well capitalized" guidelines under stress.



 We have not experienced stress on our liquidity position through the period of the pandemic

| Key Liquidity Ratios             | 12/31/19 | 3/31/20 | 6/30/20 |
|----------------------------------|----------|---------|---------|
| 30 Day Liquidity Ratio           | 1.8x     | 1.4x    | 2.4x    |
| Loans to Deposits                | 95.1%    | 92.8%   | 91.4%   |
| Wholesale Funding / Total Assets | 25.3%    | 27.5%   | 25.8%   |

#### \$9.8BN



March 31, 2020



# **Allowance for Credit Losses**



#### **CECL Methodology**

#### **Underlying Principles**

- The ACL under CECL represents management's best estimate at the balance sheet date of expected credit losses over the life of the loan portfolio.
- Required to consider historical information, current conditions and a reasonable and supportable economic forecast.
- For most portfolio segments, BankUnited uses econometric models to project PD, LGD and expected losses at the loan level and aggregates those expected losses by segment.
- Qualitative adjustments may be applied to the quantitative results.
- Accounting standard requires an estimate of expected prepayments which may significantly impact the lifetime loss estimate.

#### **Economic Forecast**

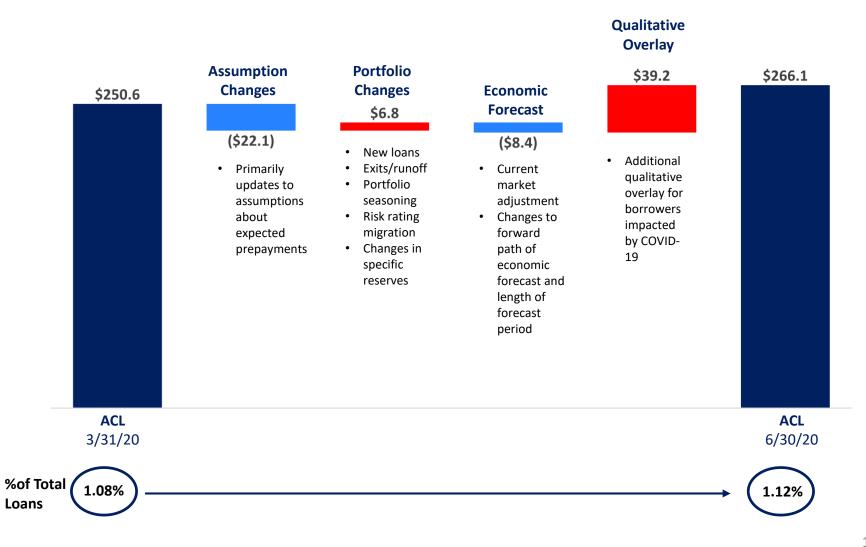
- Our ACL estimate was informed by Moody's economic scenarios published in June 2020.
  - Unemployment starting at 13%, declining to 9% by end of 2020 and to 7% by end of 2021
  - Annualized growth in GDP starting at negative 27%, recovery beginning in Q32020, returning to pre-recession levels in 2023
  - VIX trailing average starting at 32, remaining elevated through 2020 and then trending down
  - S&P 500 starting at 2900, declining moderately through 2020 before increasing
- 2 year reasonable and supportable forecast period.

#### **Key Variables**

- The models ingest numerous national, regional and MSA level economic variables and data points. Economic data and variables to which portfolio segments are most sensitive:
  - Commercial
    - $\circ$  Market volatility index
    - $\circ~$  S&P 500 index
    - o Unemployment rate
    - A variety of interest rates and spreads
  - CRE
    - Unemployment
    - CRE property forecast
    - 10-year treasury
    - Baa corporate yield
    - Real GDP growth
  - Residential
    - o HPI
      - Unemployment rate
      - $\circ~$  Real GDP growth
      - Freddie Mac 30-year rate

## Drivers of Change in the ACL

#### (\$ in millions)





## Drivers of Change in the ACL by Portfolio Segment





#### (\$ in millions)

|                                |      | January 1, 2020 |            |         |       | 31, 2020   | June 30, 2020 |       |            |
|--------------------------------|------|-----------------|------------|---------|-------|------------|---------------|-------|------------|
|                                | Bala | ince            | % of Loans | Balance |       | % of Loans | Balance       |       | % of Loans |
| Residential and other consumer | \$   | 19.3            | 0.34%      | \$      | 12.6  | 0.22%      | \$            | 10.7  | 0.19%      |
| Commercial:                    |      |                 |            |         |       |            |               |       |            |
| Commercial real estate         |      | 16.7            | 0.22%      |         | 40.8  | 0.57%      |               | 108.9 | 1.54%      |
| Commercial and industrial      |      | 83.6            | 1.12%      |         | 157.6 | 2.00%      |               | 120.6 | 1.38%      |
| Pinnacle                       |      | 0.4             | 0.03%      |         | 0.6   | 0.05%      |               | 0.2   | 0.02%      |
| Franchise finance              |      | 9.0             | 1.44%      |         | 32.9  | 5.08%      |               | 19.4  | 3.12%      |
| Equipment finance              |      | 7.0             | 1.02%      |         | 6.1   | 0.94%      |               | 6.3   | 1.07%      |
| Total commercial               | 1    | L16.7           | 0.67%      |         | 238.0 | 1.36%      |               | 255.4 | 1.40%      |
| Allowance for credit losses    | \$ 1 | L36.0           | 0.59%      | \$      | 250.6 | 1.08%      | \$            | 266.1 | 1.12% (    |

| Asset Quality Ratios   | December 31, 2019 | March 31, 2020 | June 30, 2020 |
|--|-------------------|----------------|---------------|
| Non-performing loans to total loans (1)                            | 0.88%             | 0.85%          | 0.86%         |
| Non-performing assets to total assets                              | 0.63%             | 0.61%          | 0.60%         |
| Allowance for credit losses to non-performing loans <sup>(1)</sup> | 53.07%            | 126.41%        | 130.29%       |
| Net charge-offs to average loans <sup>(2)</sup>                    | 0.05%             | 0.13%          | 0.20%         |

(1) Non-performing loans and assets include the guaranteed portion of non-accrual SBA loans totaling \$45.7 million, \$49.1 million and \$45.7 million or 0.19%, 0.21% and 0.20% of total loans and 0.13%, 0.15% and 0.14% of total assets, at June 30, 2020, March 31, 2020 and December 31, 2019.

(2) Annualized for the three months ended March 31, 2020 and June 30, 2020.

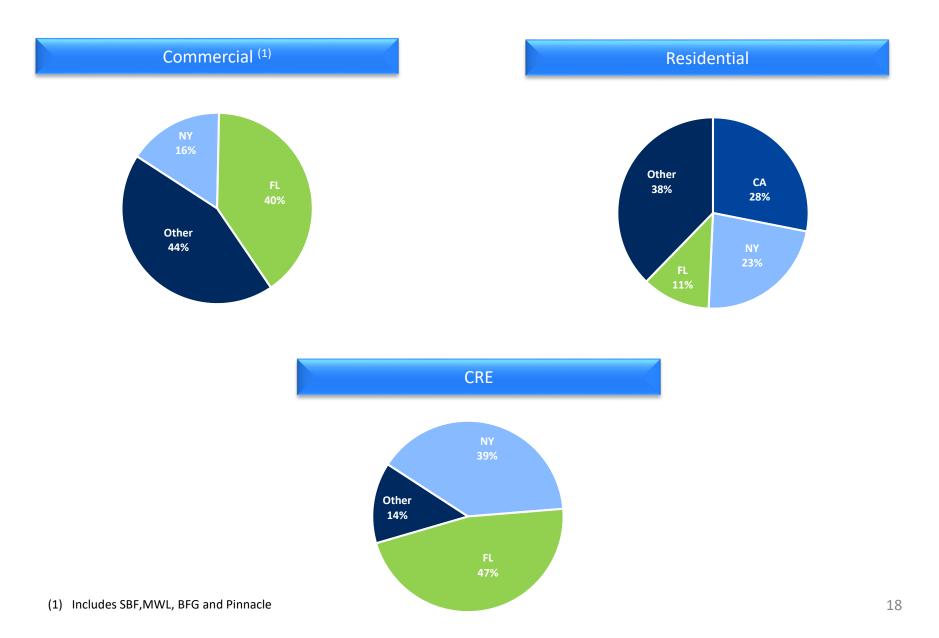
(3) Decline in the ACL related to charge-offs for the quarter ended June 30, 2020

(4) ACL to total loans, excluding government insured residential loans, PPP loans and MWL, which carry nominal or no reserves, was 1.27% at June 30, 2020. See section entitled "Non-GAAP Financial Measures" on page 39



# **Loan Portfolio and Credit**





## Loan Portfolio – Granular, Diversified Commercial & Industrial Portfolio At June 30, 2020



#### (\$ in millions)

- Includes \$2.0 billion of owner-occupied real estate
- Some key observations:
  - Educational services well established private colleges, universities and high schools
  - Transportation and warehousing – cruise lines, aviation authorities, logistics
  - Health care larger physician practice management companies, HMO's, mental health & substance abuse; no small practices
  - Arts and entertainment

     stadiums, professional sports teams, gaming
  - Accommodation and food services – time share, direct food services businesses and concessionaires

| Industry   | Balance <sup>(1)</sup> | Commitment | % of Portfolio | First<br>Deferral<br>Granted | Re-Deferral<br>Requested |
|--|------------------------|------------|----------------|------------------------------|--------------------------|
| Finance and Insurance                            | \$1,007                | \$1,799    | 15.1%          |                              | \$ -                     |
| Wholesale Trade                                  | 720                    | 1,025      | 10.7%          | 22                           | -                        |
| Educational Services                             | 641                    | 673        | 9.5%           | 17                           | -                        |
| Transportation and Warehousing                   | 507                    | 626        | 7.5%           | 35                           | -                        |
| Health Care and Social Assistance                | 473                    | 606        | 7.0%           | 59                           | -                        |
| Manufacturing                                    | 376                    | 515        | 5.6%           | 57                           | 9                        |
| Accommodation and Food Services                  | 359                    | 445        | 5.3%           | 106                          | 66                       |
| Retail Trade                                     | 332                    | 454        | 4.9%           | 68                           | 22                       |
| Information                                      | 298                    | 454        | 4.4%           | 1                            | -                        |
| Real Estate and Rental and Leasing               | 288                    | 444        | 4.3%           | 8                            | -                        |
| Professional, Scientific, and Technical Services | 277                    | 371        | 4.1%           | 14                           | -                        |
| Construction                                     | 274                    | 447        | 4.1%           | 14                           | -                        |
| Public Administration                            | 245                    | 262        | 3.6%           | -                            | -                        |
| Administrative and Support and Waste Management  | 239                    | 302        | 3.5%           | 11                           | -                        |
| Other Services (except Public Administration)    | 239                    | 282        | 3.5%           | 17                           | -                        |
| Arts, Entertainment, and Recreation              | 216                    | 265        | 3.2%           | 38                           | 4                        |
| Utilities  | 189                    | 212        | 2.8%           | -                            | -                        |
| Other  | 53                     | 72         | 0.9%           | 1                            | -                        |
|  | \$6,733                | \$9,254    | 100.0%         | \$469                        | \$101                    |

(1) Includes amounts from SBF.



#### (\$ in millions)

|                      |             |     |     |       | Wtd. Avg. | Wtd. Avg. | Ν    | lon-   |     | irst<br>erral | Re-De | eferral |
|----------------------|-------------|-----|-----|-------|-----------|-----------|------|--------|-----|---------------|-------|---------|
| Property Type        | Balance     | FL  | NY  | Other | DSCR      | LTV       | Perf | orming | Gra | nted          | Requ  | lested  |
| Office               | \$<br>2,080 | 53% | 30% | 17%   | 2.17      | 59.0%     | \$   | -      | \$  | 372           | \$    | 54      |
| Multifamily          | 2,010       | 24% | 65% | 11%   | 1.77      | 56.0%     |      | 9      |     | 277           |       | 12      |
| Retail               | 1,438       | 48% | 42% | 10%   | 1.61      | 59.3%     |      | 11     |     | 769           |       | 76      |
| Warehouse/Industrial | 783         | 69% | 19% | 12%   | 2.52      | 55.5%     |      | -      |     | 98            |       | -       |
| Hotel                | 621         | 75% | 12% | 13%   | 1.59      | 57.1%     |      | 33     |     | 537           |       | 298     |
| Other                | <br>149     | 85% | 10% | 5%    | 1.66      | 48.9%     |      | 4      |     | 1             |       | -       |
|                      | \$<br>7,081 | 46% | 40% | 14%   | 1.92      | 57.4%     | \$   | 57     | \$  | 2,054         | \$    | 440     |

- Commercial real estate loans are secured by income-producing, non-owner occupied properties, typically with well capitalized middle market sponsors
- 75% of the CRE portfolio has LTVs less than 65%
- 79% of the retail segment and 76% of the hotel segment have LTVs less than 65%
- Construction and land loans, included in the table, represent only 1% of the total loan portfolio.
- Rent collections based on data generally collected in June:
  - Multi-family averaging 70% to 95% depending on geography and property type
  - Office FL averaging 87%; NY averaging 71%
  - Retail overall average 62%; generally higher in FL than in NY
- Hotel occupancy ranging from 30% to 57% in Florida; most hotel properties now open

## Loan Portfolio – Deferrals Summary

#### (\$ in millions)

Through July 17, 2020

- We granted initial COVID related payment deferral requests for loans with balances totaling \$3.6 billion
- Initial deferrals were 90 day deferrals
- Re-deferral rate is significantly lower to date

|                                   | Fir   | st Deferral | Granted        | Re-Deferral Requested |         |                |  |
|-----------------------------------|-------|-------------|----------------|-----------------------|---------|----------------|--|
|                                   | Count | Balance     | % of Portfolio | Count                 | Balance | % of Portfolio |  |
| CRE - Property Type:              |       |             |                |                       |         |                |  |
| Retail                            | 119   | \$769       | 53%            | 8                     | \$76    | 5%             |  |
| Hotel                             | 93    | \$537       | 86%            | 21                    | \$298   | 48%            |  |
| Office                            | 30    | \$372       | 18%            | 2                     | \$54    | 3%             |  |
| Multifamily                       | 37    | \$277       | 14%            | 2                     | \$12    | 1%             |  |
| Industrial                        | 14    | \$98        | 13%            | -                     | \$0     | 0%             |  |
| Other                             | 1     | \$1         | 1%             | -                     | \$0     | 0%             |  |
| Total CRE - Proprty Type          | 294   | \$2,054     | 29%            | 33                    | \$440   | 6%             |  |
| C&I - Industry                    |       |             |                |                       |         |                |  |
| Accommodation and Food Services   | 89    | \$106       | 30%            | 21                    | \$66    | 18%            |  |
| Retail Trade                      | 221   | \$68        | 20%            | 4                     | \$22    | 7%             |  |
| Health Care and Social Assistance | 126   | \$59        | 12%            | -                     | \$0     | 0%             |  |
| Manufacturing                     | 35    | \$57        | 15%            | 1                     | \$9     | 2%             |  |
| Other                             | 265   | \$179       | 3%             | 1                     | \$4     | 0%             |  |
| Total C&I - Industry              | 736   | \$469       | 7%             | 27                    | \$101   | 1%             |  |
| BFG - Equipment                   | 35    | \$35        | 6%             | -                     | \$0     | 0%             |  |
| BFG - Franchise                   | 362   | \$460       | 74%            | 82                    | \$155   | 25%            |  |
| Total Commercial                  | 1,427 | \$3,018     | 17%            | 142                   | \$696   | 4%             |  |

#### Through June 30, 2020

|             | First Deferral Granted |         |           |       | Continued to | o Pay        | Granted Re-Deferral |         |           |  |
|-------------|------------------------|---------|-----------|-------|--------------|--------------|---------------------|---------|-----------|--|
|             | Count                  | Balance | % of      | Count | Balance      | % of Initial | Count               | Balance | % of      |  |
|             | Count                  | Dalance | Portfolio | Count | Dalance      | Deferral     | Count               | Dalance | Portfolio |  |
| Residential | 1,189                  | \$594   | 13%       | 548   | \$252        | 42%          | 119                 | \$52    | 1%        |  |

## Loan Portfolio – Segments Identified for Heightened Monitoring At June 30, 2020



# Moderate exposure to sectors most impacted by the pandemic (\$ in millions)

| Portfolio                         | Balance |       | % of Total<br>Loans |       |    | Special Mention Classified |    |     | First Deferral<br>Granted <sup>(2)</sup> | -Deferral<br>equested |
|-----------------------------------|---------|-------|---------------------|-------|----|----------------------------|----|-----|--|-----------------------|
| Retail - CRE                      | \$      | 1,438 | 6.0%                | \$ 11 | \$ | 172                        | \$ | 75  | \$<br>769                                | \$<br>76              |
| Retail - C&I                      |         | 332   | 1.4%                | 4     |    | 55                         |    | 25  | 68                                       | 22                    |
| BFG - franchise finance           |         | 623   | 2.6%                | 33    |    | 327                        |    | 89  | 460                                      | 155                   |
| Hotel                             |         | 621   | 2.6%                | 33    |    | 274                        |    | 125 | 537                                      | 298                   |
| Airlines and aviation authorities |         | 164   | 0.7%                | -     |    | 27                         |    | -   | -  | -                     |
| Cruise line                       |         | 75    | 0.3%                | -     |    | 60                         |    | -   | -  | -                     |
| Energy <sup>(1)</sup>             |         | 56    | 0.2%                | -     |    | -                          |    | -   | -  | -                     |
| Total                             | \$      | 3,309 | 13.8%               | \$ 81 | \$ | 915                        | \$ | 314 | \$<br>1,834                              | \$<br>551             |

- Pro-active and objective approach to re-risk rating the portfolio based on granular outreach to borrowers
- Re-deferrals to date concentrated in franchise finance and hotel segments
- Sector commentary:
  - Cruise Lines borrowers are companies with strong balance sheets; substantial majority are investment grade clients and have successfully accessed the capital markets since COVID onset
  - Airlines have received significant relief from government programs
  - No consumer student loan, auto, home equity or credit card exposure

(1) There is also exposure to energy in the operating lease portfolio, primarily railcars, totaling \$287 million at June 30, 2020.

(2) Reflects modifications through July 17, 2020.

### (\$ in millions)

|                      | Retail - Commercial Real Estate |         |                     |       |           |    |  |  |  |  |
|----------------------|---------------------------------|---------|---------------------|-------|-----------|----|--|--|--|--|
|                      |                                 |         | F                   | irst  |           |    |  |  |  |  |
|                      |                                 |         | Deferral Re-Deferra |       |           |    |  |  |  |  |
| Property Type        |                                 | Balance | Gra                 | inted | Requested |    |  |  |  |  |
| Retail - Unanchored  | \$                              | 734     | \$                  | 373   | \$        | 48 |  |  |  |  |
| Retail - Anchored    |                                 | 644     |                     | 369   |           | 28 |  |  |  |  |
| Restaurant           |                                 | 28      |                     | 18    |           | -  |  |  |  |  |
| Gas station          |                                 | 25      |                     | 2     |           | -  |  |  |  |  |
| Construction to perm |                                 | 7       |                     | 7     |           | -  |  |  |  |  |
|                      | \$                              | 1,438   | \$                  | 769   | \$        | 76 |  |  |  |  |

#### No significant mall or "big box" exposure

#### Retail – Commercial & Industrial

|                                  | Not S                                   | ecured by | Ov | wner Occupied | Total | First<br>Deferral F |    |    | Re-D | Re-Deferral |  |  |
|----------------------------------|---|-----------|----|---------------|-------|---------------------|----|----|------|-------------|--|--|
| Industry                         | Real Estate Real Estate Balance Granted |           |    | Requested     |       |                     |    |    |      |             |  |  |
| Gasoline Stations                | \$                                      | 1         | \$ | 97            | \$ 9  | 99                  | \$ | 24 | \$   | -           |  |  |
| Health and Personal Care Stores  |   | 29        |    | 7             |       | 35                  | -  |    |      | -           |  |  |
| Furniture Stores                 |   | 21        |    | 6             | 2     | 28                  |    | 1  |      | -           |  |  |
| Grocery Stores                   |   | 1         |    | 22            | :     | 23                  | -  |    |      | -           |  |  |
| Vending Machine Operators        |   | 21        |    | 1             | :     | 22                  |    | 22 |      | 21          |  |  |
| Specialty Food Stores            |   | 2         |    | 18            | :     | 19                  | -  |    |      | -           |  |  |
| Automobile Dealers               |   | 7         |    | 7             |       | 14                  |    | 6  |      | -           |  |  |
| Clothing Stores                  |   | 1         |    | 11            |       | 12                  |    | 2  |      | -           |  |  |
| Electronics and Appliance Stores |   | 1         |    | 11            |       | 11                  | -  |    |      | -           |  |  |
| Other                            |   | 27        |    | 42            | (     | 59                  |    | 13 |      | 1           |  |  |
|                                  | \$                                      | 111       | \$ | 222           | \$ 33 | 32                  | \$ | 68 | \$   | 22          |  |  |

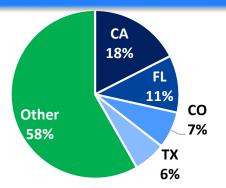
#### (\$ in millions)

|                     |           |                    | F  | irst Deferral | Re-Deferra |    |
|---------------------|-----------|--------------------|----|---------------|------------|----|
| Restaurant Concepts | Balance   | % of BFG Franchise |    | Granted       | Requested  |    |
| Burger King         | \$<br>66  | 11%                | \$ | 19            | \$-        |    |
| Dunkin Donuts       | 45        | 7%                 |    | 38            |            | 4  |
| Popeyes             | 28        | 4%                 |    | 15            |            | 5  |
| Jimmy John's        | 23        | 4%                 |    | 22            |            | 13 |
| Domino's            | 23        | 4%                 |    | 20            | -          |    |
| Other               | <br>194   | 31%                |    | 141           |            | 54 |
|                     | \$<br>379 | 61%                | \$ | 255           | \$         | 76 |

Portfolio Breakdown by Concept

|                        |           |                    | First Deferral |         |           | Re-Deferral |  |
|------------------------|-----------|--------------------|----------------|---------|-----------|-------------|--|
| Non-Restaurant Concept | Balance   | % of BFG Franchise |                | Granted | Requested |             |  |
| Planet Fitness         | \$<br>107 | 17%                | \$             | 78      | \$        | 14          |  |
| Orange Theory Fitness  | 87        | 14%                |                | 86      |           | 58          |  |
| Other                  | <br>50    | 8%                 |                | 41      |           | 7           |  |
|                        | \$<br>244 | 39%                | \$             | 205     | \$        | 79          |  |

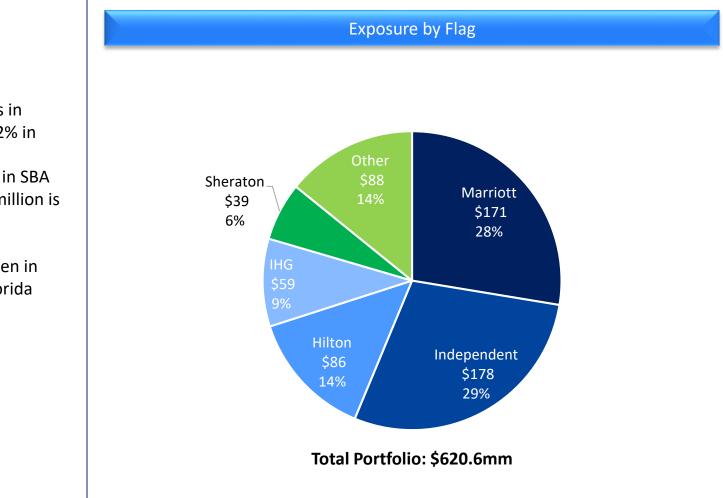
Portfolio Breakdown by Geography



## Loan Portfolio – Hotel At June 30, 2020







- 75% of our exposure is in Florida, followed by 12% in New York
- Includes \$59.7 million in SBA loans of which \$13.7 million is guaranteed
- Substantially all hotel properties are now open in both New York and Florida

## BFG Energy Exposure At June 30, 2020

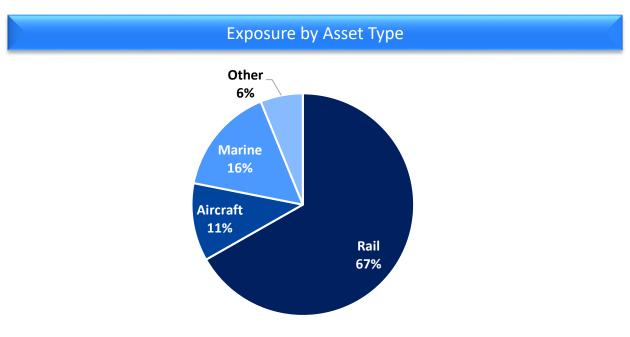


#### (\$ in millions)

- Our energy exposure is modest
- Assets in the operating lease portfolio have useful lives that span multiple economic cycles
- Railcar fleet is 55% tank cars, 43% sand hoppers and 2% other

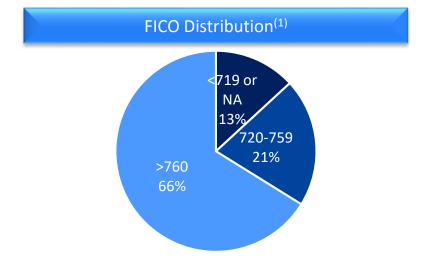
#### BFG Energy Portfolio

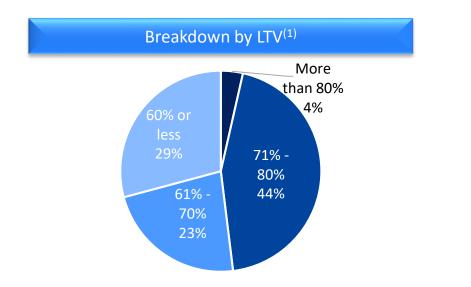
|                    | Balance |       |  |  |  |  |
|--------------------|---------|-------|--|--|--|--|
| Operating leases   | \$      | 286.9 |  |  |  |  |
| Loan/Finance Lease |         | 56.3  |  |  |  |  |
| Total              | \$      | 343.2 |  |  |  |  |



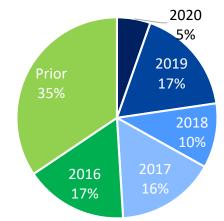


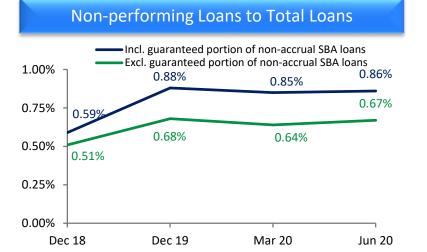
High quality residential portfolio consists of primarily prime jumbo mortgages with de-minimis charge-offs since inception as well as fully government insured assets



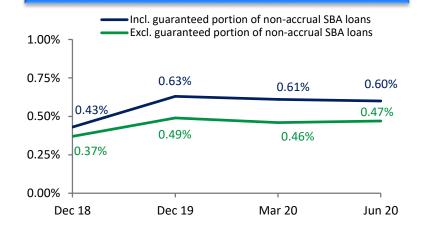




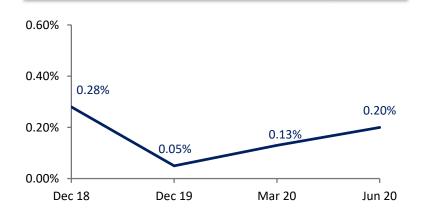




#### Non-performing Assets to Total Assets



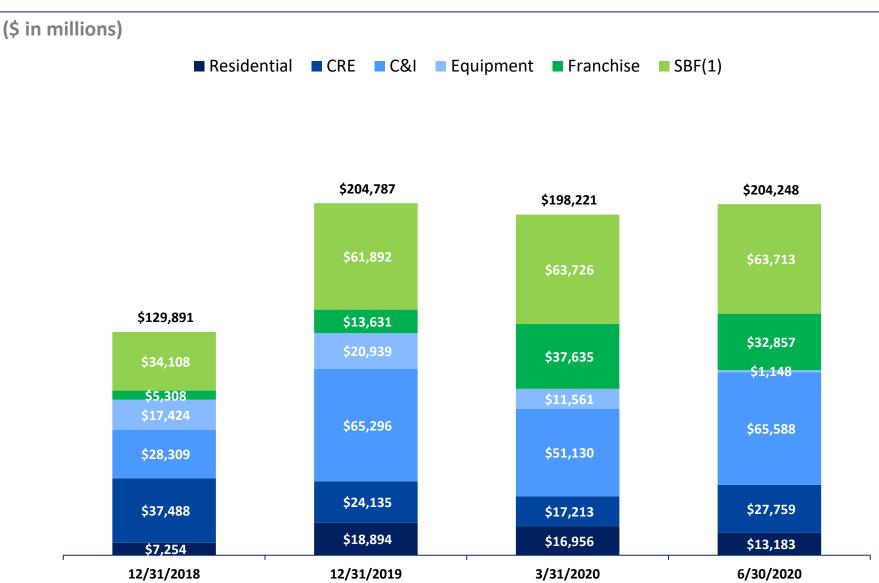
Net Charge-offs to Average Loans<sup>(1)(2)</sup>



(1) Net charge-off ratio is annualized for the three months ended June 30, 2020 and March 31, 2020.

(2) Net charge-offs for the three months ended June 30, 2020 included \$16.1 million related to one BFG franchise borrower.

## Non-Performing Loans by Portfolio Segment

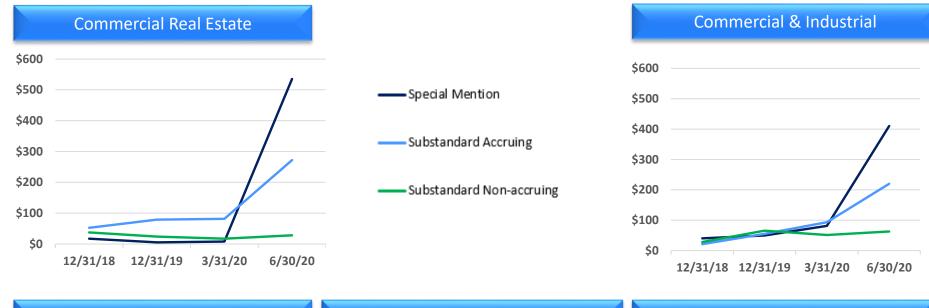


Includes the guaranteed portion of non-accrual SBA loans totaling \$45.7 million, \$49.1 million, \$45.7 million and \$17.8 at June 30, 2020, March 31, 2020, December 31, 2019 and December 2018, respectively.

## Criticized and Classified Loans

(\$ in millions)

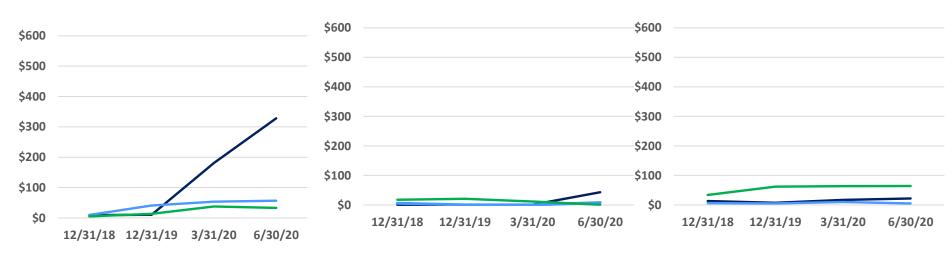




Franchise Finance

#### **Equipment Finance**



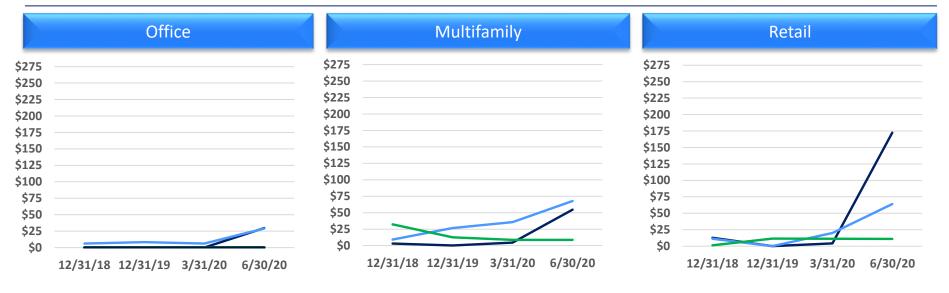


 Includes the guaranteed portion of non-accrual SBA loans totaling \$45.7 million, \$49.1 million, \$45.7 million and \$17.8 at June 30, 2020, March 31, 2020, December 31, 2019 and December 2018, respectively.

## Criticized and Classified - CRE by Property Type

(\$ in millions)





—Special Mention ——Substandard Accruing ——Substandard Non-accruing

|  | Warehouse/Industrial            | Hotel   | Other   |
|--|---------------------------------|---|---|
| \$275<br>\$250<br>\$225<br>\$200<br>\$175<br>\$150<br>\$125<br>\$100<br>\$75<br>\$50<br>\$25<br>\$0<br>212 | /31/18 12/31/19 3/31/20 6/30/20 | \$275<br>\$250<br>\$225<br>\$200<br>\$175<br>\$150<br>\$150<br>\$125<br>\$100<br>\$75<br>\$50<br>\$25<br>\$0<br>12/31/18 12/31/19 3/31/20 6/30/20 | \$275<br>\$250<br>\$225<br>\$200<br>\$175<br>\$150<br>\$150<br>\$125<br>\$100<br>\$75<br>\$50<br>\$25<br>\$0<br>12/31/18 12/31/19 3/31/20 6/30/20 |

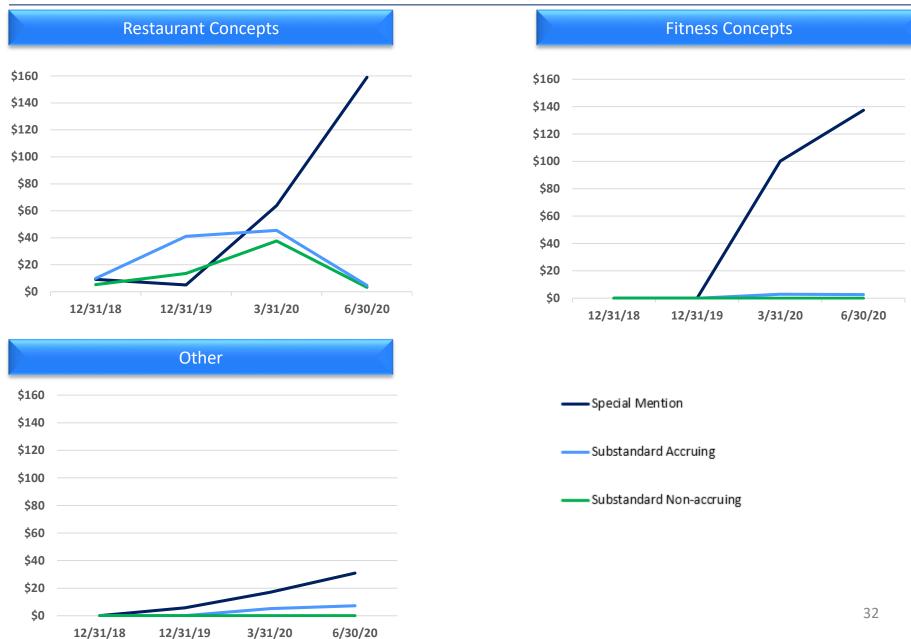
## Criticized and Classified – BFG Franchise Finance

3/31/20

6/30/20

(\$ in millions)

12/31/18



## Asset Quality - Delinquencies

(\$ in millions)

\$45

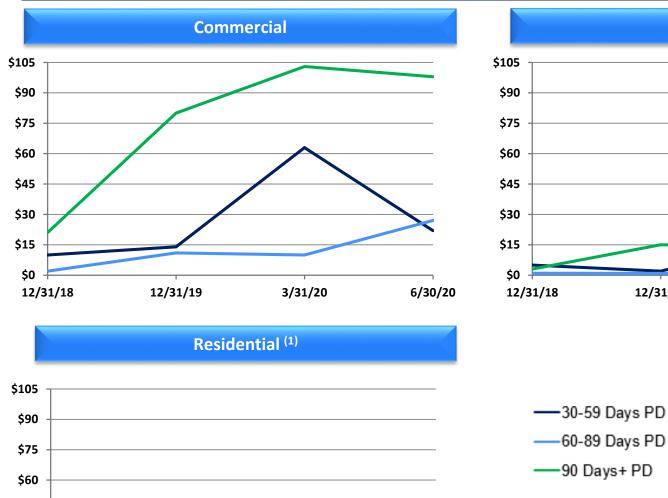
\$30

\$15

**\$0** 

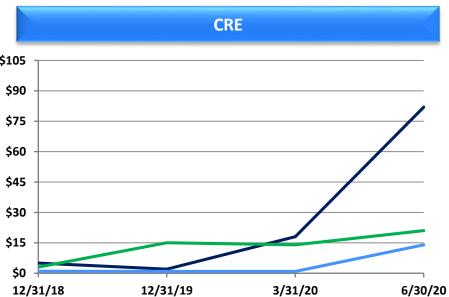
12/31/18

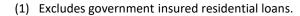
12/31/19



3/31/20

6/30/20





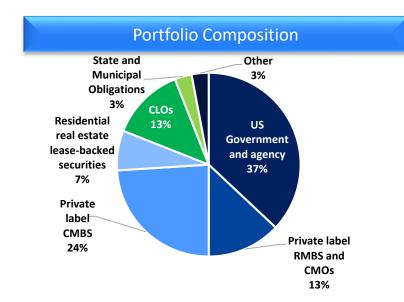


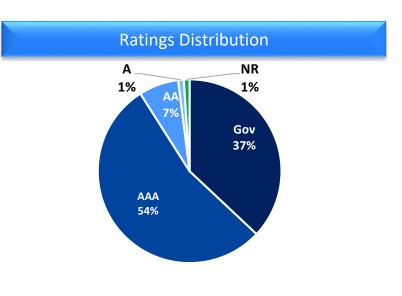
# **Investment Portfolio**

## **Investment Securities AFS**



No credit losses expected on the \$8.7 billion portfolio; unrealized losses attributable primarily to widening spreads - valuations have recovered materially during the second quarter. (\$ in millions)



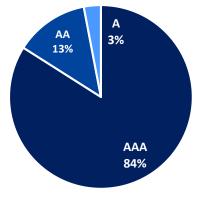


|   | December       | 31, 2019     | March           | 31, 2020   | June 30, 2020 |        |           |  |
|---|----------------|--------------|-----------------|------------|---------------|--------|-----------|--|
|   | Net Unrealized |              | Net Unrealized  |            | Net Unrealiz  | ed     |           |  |
| Portfoio  | Gain (Loss)    | Fair Value   | Gain (Loss)     | Fair Value | Gain (Loss    | ) F    | air Value |  |
| US Government and agency                        | 10,516         | 2,826,207    | \$ (23,649)     | 2,893,932  | \$ 17,0       | 35 \$  | 3,167,239 |  |
| Private label RMBS and CMOs                     | 10,840         | 1,012,177    | (11,659)        | 1,173,880  | 14,6          | 96     | 1,116,086 |  |
| Private label CMBS                              | 5,456          | 1,724,684    | (123,796)       | 1,604,814  | (32,0         | 63)    | 2,043,620 |  |
| Residential real estate lease-backed securities | 2,566          | 470,025      | (21,188)        | 528,793    | 10,1          | 88     | 618,207   |  |
| CLOs  | (7,539)        | 1,197,366    | (74,676)        | 1,094,793  | (38,1         | 76)    | 1,128,753 |  |
| State and Municipal Obligations                 | 15,774         | 273,302      | 15,431          | 271,033    | 19,9          | 93     | 259,495   |  |
| Other   | 733            | 194,904      | (10,283)        | 255,161    | 5,6           | 77     | 261,531   |  |
| Total   | \$ 38,346      | \$ 7,698,665 | \$ (249,820) \$ | 7,822,406  | \$ (2,6       | 50) \$ | 8,594,931 |  |
|   |                |              |                 |            |               |        | 25        |  |

## Investment Securities – Asset Quality of Select Non-Agency Securities At June 30, 2020

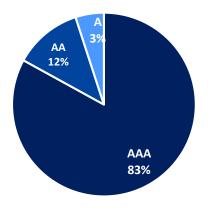


#### Strong credit enhancement levels on CLOs and CMBS



#### **Collateralized Loan Obligations (CLOs)**

|        | Subordination |      |      | Wtd. Avg.            |
|--------|---------------|------|------|----------------------|
| Rating | Min           | Max  | Avg  | Stress Scenario Loss |
| AAA    | 36.1          | 48.2 | 43.0 | 20.7                 |
| AA     | 26.9          | 40.4 | 32.4 | 22.0                 |
| А      | 24.9          | 29.5 | 26.7 | 25.0                 |
| Total  | 34.5          | 46.6 | 41.1 | 21.0                 |



#### Private Label Commercial Mortgage-Backed Securities (CMBS)

|        |      | Subordination | Wtd. Avg. |                      |
|--------|------|---------------|-----------|----------------------|
| Rating | Min  | Max           | Avg       | Stress Scenario Loss |
| AAA    | 29.4 | 54.5          | 43.1      | 12.8                 |
| AA     | 31.1 | 81.8          | 37.2      | 11.4                 |
| А      | 21.5 | 68.7          | 28.8      | 11.9                 |
| Total  | 29.2 | 58.5          | 41.6      | 12.6                 |



## **Non-GAAP Financial Measures**



PPNR is a non-GAAP financial measure. Management believes this measure is relevant to understanding the performance of the Company attributable to elements other than the provision for credit losses, particularly in view of the adoption of the CECL accounting methodology, which may impact comparability of operating results to prior periods. This measure also provides a meaningful basis for comparison to other financial institutions and is a measure frequently cited by investors. The following table reconciles the non-GAAP financial measurement of PPNR to the comparable GAAP financial measurement of income before income taxes for the three months ended June 30, 2020, March 31, 2020, and June 30, 2019 (in thousands):

|   | hree Months<br>ided June 30, | <br>ree Months<br>ed March 31, | <br>nree Months<br>ded June 30, |
|---|------------------------------|--------------------------------|---------------------------------|
|   | <br>2020                     | 2020                           | <br>2019                        |
| Income (loss) before income taxes (GAAP)        | \$<br>96,904                 | \$<br>(40,422)                 | \$<br>108,882                   |
| Plus: Provision for (recovery of) credit losses | <br>25,414                   | 125,428                        | <br>(2,747)                     |
| PPNR (non-GAAP)                                 | \$<br>122,318                | \$<br>85,006                   | \$<br>106,135                   |



ACL to total loans, excluding government insured residential loans, PPP loans and MWL is a non-GAAP financial measure. Management believes this measure is relevant to understanding the adequacy of the ACL coverage, excluding the impact of loans with a zero-loss expectation. Disclosure of this non-GAAP financial measure also provides a meaningful base for comparison to other financial institutions. The following table reconciles the non-GAAP financial measurement of ACL to total loans, excluding government insured residential loans, PPP loans and MWL to the comparable GAAP financial measurement of ACL to total loans at June 30, 2020 (dollars in thousands):

| Total loans (GAAP)   | \$ 23,834,889 |
|--|---------------|
| Less: Government insured residential loans   | 826,238       |
| Less: PPP loans  | 827,359       |
| Less: MWL  | 1,160,728     |
| Total loans, excluding government insured residential loans, PPP loans and MWL (non-GAAP)        | \$ 21,020,564 |
| ACL  | \$ 266,123    |
| ACL to total loans (GAAP)  | 1.12 %        |
| ACL to total loans, excluding government insured residential loans, PPP loans and MWL (non-GAAP) | 1.27%         |